

Charity registration number SC032686 (Scotland)

SHETLAND BUS FRIENDSHIP SOCIETY SCIO
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

J Blackburn
A Eunson
C Grant
J Hunter
C Leask
W Moore
J Young
J Leask
J Glesnes
S Leask
J Mackenzie

Charity number (Scotland)

SC032686

Principal address

Scalloway Museum
Castle Street
Scalloway
United Kingdom
ZE1 0TP

Independent examiner

Thyme Accounting & Tax Ltd
36 Angusfield Avenue
Aberdeen
AB15 6AQ

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

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SHETLAND BUS FRIENDSHIP SOCIETY SCIO

TRUSTEES REPORT

FOR THE YEAR ENDED 31 MARCH 2025

The Trustees present their annual report and financial statements for the year ended 31 March 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Charity's governing document, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

Achievements and performance

The Museum was open from 1 May to 6 October during 2024. Visitor numbers were up 7% from 2023. The increase came from independent visitors, cruise ship tour visitor numbers remained static.

Prince Olav Slipway Project

The restoration of the Prince Olav Slipway was completed. An event was organised to take place in August 2025 to officially open it.

This project was funded contributions from the Coastal Communities Fund, the Shetland Community Benefit Fund, the local seafood industry, the Gerry Holdsworth Special Forces Trust and our friends in Norway. The owners of the slipway, Malakoff Ltd, were given the contract to make the replica cradle and it was completed in the summer of 2024

The wartime Prince Olav Slipway is of national importance to Norway. The slipway and ships' cradle, built at William Moore & Sons' shipyard in Scalloway during WWII, was required to repair the fishing boats used on secret missions to occupied Norway, known as the Shetland Bus. The timber cradle built in 1942 was replaced in 1971. This cradle was removed and replaced with a replica of the WWII cradle. Thanks to the recollections of two former employees of William Moore & Sons who worked on the wartime slipway, the replica cradle was built to a 95% plus accuracy. Local ship repair company Malakoff Ltd built the cradle and a Partnership Agreement has been signed between SBFS and the Malakoff, which will result in the slipway being developed as a new visitor attraction in Scalloway.

New Exhibit

The Fish Market auction clock was installed in the Museum. This bidding clock was used by Shetland Seafood Auctions to sell fish by Dutch Auction. It displayed each lot of fish up for sale as the clock ticked down the price. The display has been rigged to show a simulation of how it worked.

The electronic auction was introduced in August 2003 with the view to improve the supply and demand for whitefish landed in Shetland by allowing auction users to buy without being physically present.

Accreditation

The application for accreditation was submitted on 8th July 2024 to Museums and Galleries Scotland and approval was granted in August 2025. This is a voluntary scheme that sets nationally agreed standards for museums in the UK, and Museums Galleries Scotland is the assessing organisation in Scotland. The scheme ensures all museums within it are resilient, well governed organisations that meet a nationally agreed industry standard and will show that the Museum takes proper care of its collections, sharing them with visitors and keeping them safe for future generations.

Accreditation opens up exciting funding opportunities, allows museums to host touring exhibitions and gives access to professional advice and support. It also gives confidence to donors and sponsors who may wish to support the museum in preserving heritage and inspiring future generations.

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

TRUSTEES REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Financial review

It is the policy of the Charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure. The Trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the Charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

The balance held as unrestricted funds at 31 March 2025 was £608,191 of which £298,187 are regarded as free reserves, after allowing for funds tied up in tangible fixed assets and investments. Actual 3 month cash payments totalled £11,051. The current level of reserves is therefore higher than is needed.

The Trustees have assessed the major risks to which the Charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

Structure, governance and management

The charity is controlled by its governing document and constitutes a Scottish Incorporated Organisation (SCIO).

The Trustees who served during the year and up to the date of signature of the financial statements were:

J Blackburn

A Eunson

C Grant

J Hunter

C Leask

W Moore

J Young

J Leask

J Glesnes

S Leask

J Mackenzie

Related parties

SBFS Trading Ltd is a 100% trading subsidiary of the charity.

The Trustees report was approved by the Board of Trustees.



J Glesnes

Trustee

2 December 2025

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF SHETLAND BUS FRIENDSHIP SOCIETY SCIO

I report on the financial statements of the Charity for the year ended 31 March 2025, which are set out on pages 4 to 13.

Respective responsibilities of Trustees and examiner

The Charity's Trustees are responsible for the preparation of the financial statements in accordance with the terms of the Charities and Trustee Investments (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. The charity's Trustees consider that the audit requirement of Regulation 10(1)(a) to (c) of the 2006 Accounts Regulations does not apply. It is my responsibility to examine the financial statements as required under section 44(1)(c) of the Act and to state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination is carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently I do not express an audit opinion on the view given by the financial statements.

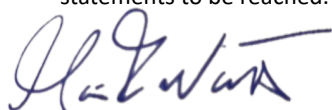
Independent examiner's statement

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with Accounting and reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

I understand that this has been done in order for the financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In connection with my examination, no other matter except that referred to in the previous paragraph has come to my attention:

- (a) which gives me reasonable cause to believe that in any material respect the requirements:
 - (i) to keep accounting records in accordance with section 44(1) (a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
 - (ii) to prepare financial statements which accord with the accounting records and comply with Regulation 8 of the 2006 Accounts Regulations;have not been met or
- (b) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.



Martin R Watt FCCA
Thyme Accounting & Tax Ltd
36 Angusfield Avenue
Aberdeen
AB15 6AQ

Dated: 2 December 2025

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Income from:			
Donations and legacies	3	18,704	61,435
Charitable activities	4	2,398	300
Other trading activities	5	69,380	68,122
Investments	6	4,738	1,825
		<hr/>	<hr/>
Total income		95,220	131,682
Expenditure on:			
Charitable activities	7	79,508	53,476
		<hr/>	<hr/>
Total expenditure		79,508	53,476
		<hr/>	<hr/>
Net income and movement in funds		15,712	78,206
Reconciliation of funds:			
Fund balances at 1 April 2024		592,479	514,273
		<hr/>	<hr/>
Fund balances at 31 March 2025		608,191	592,479
		<hr/>	<hr/>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

STATEMENT OF FINANCIAL POSITION

AS AT 31 MARCH 2025

	Notes	2025		2024	
		£	£	£	£
Fixed assets					
Intangible assets	12		1		1
Property, plant and equipment	13		310,003		327,730
			<u>310,004</u>		<u>327,731</u>
Current assets					
Trade and other receivables	14	28,824		29,328	
Cash at bank and in hand		270,029		235,484	
		<u>298,853</u>		<u>264,812</u>	
Current liabilities	15	(666)		(64)	
		<u>298,187</u>		<u>264,748</u>	
Net current assets			298,187		264,748
Total assets less current liabilities			<u>608,191</u>		<u>592,479</u>
The funds of the Charity					
Unrestricted funds	16		608,191		592,479
			<u>608,191</u>		<u>592,479</u>

The financial statements were approved by the Trustees on 2 December 2025



J Hunter
Trustee

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

Charity information

Shetland Bus Friendship Society SCIO is a Scottish Charitable Incorporated Organisation (SCIO).

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's governing document, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The Charity is a Public Benefit Entity as defined by FRS 102.

The Charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the Charity.

1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Share	Not depreciated
-------	-----------------

1.7 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	in accordance with the property
Leasehold improvements	25% reducing balance
Plant and equipment	25% reducing balance
Computers	335 reducing balance
Slipway	Enter depreciation rate via StatDB - cd199

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.8 Impairment of non-current assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including trade and other payables and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Donations and gifts	18,704	43,810
Grants	-	17,625
	<u>18,704</u>	<u>61,435</u>

4 Income from charitable activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Other income	2,398	300
	<u>2,398</u>	<u>300</u>

5 Income from other trading activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Admissions	66,430	65,262
Rental income	2,400	2,400
Subscriptions	550	460
	<u>69,380</u>	<u>68,122</u>

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

6 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	4,738	1,825

7 Expenditure on charitable activities

	2025 £	2024 £
Direct costs		
Rates & insurance	11,021	8,966
Light & heat	14,106	10,790
Telephone & internet	2,728	1,560
Office costs	1,919	608
Advertising	891	892
Sundries	139	490
Display & equipment	-	922
Cleaning	3,406	3,047
Building maintenance	18,385	7,763
Events	2,519	2,482
Subscriptions	-	1,794
Curator fee	4,918	4,463
Donation	800	-
	<u>60,832</u>	<u>43,777</u>
Share of support and governance costs (see note 8)		
Support	17,756	9,279
Governance	920	420
	<u>79,508</u>	<u>53,476</u>
Analysis by fund		
Unrestricted funds	<u>79,508</u>	<u>53,476</u>

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

8 Support costs allocated to activities

	2025	2024
	£	£
Bank Charges	28	8
Depreciation	17,728	9,271
Governance costs	920	420
	<u>18,676</u>	<u>9,699</u>

Governance costs comprise:	2025	2024
	£	£
Legal and professional	500	-
Independent examination	420	420
	<u>920</u>	<u>420</u>

9 Trustees

Trustees received payments of £1,045 for travel in the financial year.

10 Employees

The average monthly number of employees during the year was:

	2025	2024
	Number	Number
Total	<u>-</u>	<u>-</u>

There were no employees whose annual remuneration was more than £60,000.

11 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

12 Intangible fixed assets

	Share £
Cost	
At 1 April 2024 and 31 March 2025	1
Amortisation and impairment	
At 1 April 2024 and 31 March 2025	-
Carrying amount	
At 31 March 2025	1
At 31 March 2024	1

13 Property, plant and equipment

	Freehold land and buildings £	Leasehold improvements £	Plant and equipment £	Computers £	Slipway £	Total £
Cost						
At 1 April 2024	224,981	15,188	26,514	4,204	115,171	386,058
At 31 March 2025	224,981	15,188	26,514	4,204	115,171	386,058
Depreciation and impairment						
At 1 April 2024	17,900	12,251	19,876	4,204	4,096	58,327
Depreciation charged in the year	4,500	734	1,386	-	11,108	17,728
At 31 March 2025	22,400	12,985	21,262	4,204	15,204	76,055
Carrying amount						
At 31 March 2025	202,581	2,203	5,252	-	99,967	310,003
At 31 March 2024	207,081	2,937	6,637	-	111,075	327,730

14 Trade and other receivables

	2025 £	2024 £
Amounts falling due within one year:		
Trade receivables	63	186
Other receivables	12,309	1,238
Prepayments and accrued income	16,452	27,904
	28,824	29,328

SHETLAND BUS FRIENDSHIP SOCIETY SCIO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

15 Current liabilities

	2025	2024
	£	£
Trade payables	186	(416)
Accruals and deferred income	480	480
	<u>666</u>	<u>64</u>

16 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2024	Incoming resources	Resources expended	At 31 March 2025
	£	£	£	£
General funds	592,479	95,220	(79,508)	608,191
	<u>592,479</u>	<u>95,220</u>	<u>(79,508)</u>	<u>608,191</u>
Previous year:	At 1 April 2023	Incoming resources	Resources expended	At 31 March 2024
	£	£	£	£
General funds	514,273	131,682	(53,476)	592,479
	<u>514,273</u>	<u>131,682</u>	<u>(53,476)</u>	<u>592,479</u>

17 Related party transactions

There were no disclosable related party transactions during the year.